



Real Time Coaching to Improve Agent Effectiveness





Why Insightful Data and Timing Matter



Use speech and text analytics to monitor agent performance in real time and ***use insights for targeted agent coaching*** to improve the company's performance.



Providing timely and specific feedback is crucial to your agent's success, especially regarding behavioral opportunities that can impact the customer experience (i.e., active listening, empathy, tone).



The greatest challenge to managing performance and quality is reported to be caused by ***not having sufficient time to analyze and use data***, with 76% of respondents stating that this was a problem in some form, and 38% stating that it is a major problem for them.



The Value of Highly Engaged Agents

- ❑ Efficient contact centre operations (reduced cost)
 - ❑ Higher service levels/call throughput
 - ❑ Optimises average handle time
 - ❑ Increased first call resolution
- ❑ A better customer experience = more promoters
- ❑ Increased sales or collections revenue
- ❑ Less risk, compliance or otherwise

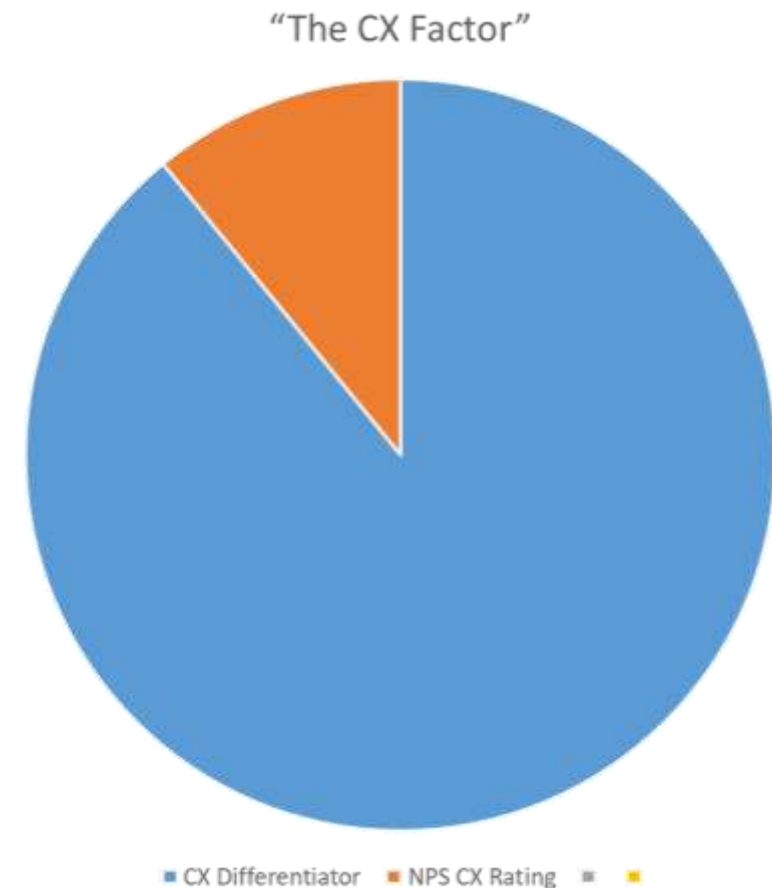


Agent Feedback and Coaching is Crucial to CX

- ❑ Ease of resolution (customer effort)
- ❑ Agent knowledge
- ❑ Ease of contact (choice and accessibility)

BUT...

- ❑ Almost 9/10 Companies see CX as a competitive differentiator
- ❑ Only 10.9% have a promoter-level CX rating



Dimension Data 2018 Global Contact Centre Benchmarking Report

Coaching Styles Are Important Too

There are 4 distinct Coaching profiles:

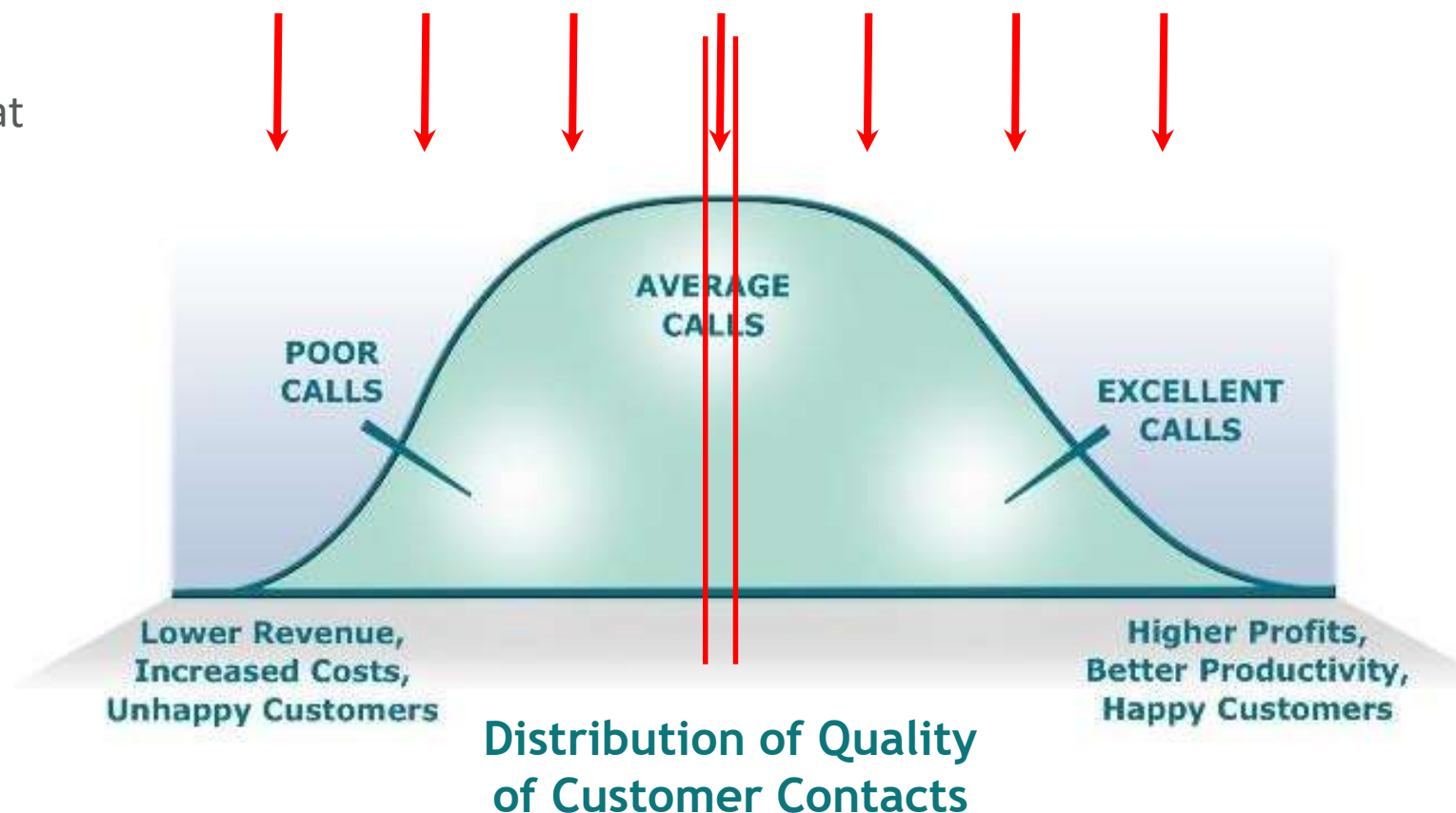
- ❑ **Teacher Managers** coach employees on the basis of their own knowledge and experience
- ❑ **Always-on Managers** provide continual coaching – they appear to be the most dedicated to their job
- ★ ❑ **Connector Managers** give targeted feedback spending more time assessing skills, needs, and interests
- ❑ **Cheerleader Managers** take a hands-off approach, delivering positive feedback



Coach Agents from the Calls That Matter

Random Call Monitoring and Surveys of small % of contacts can miss a lot

- Low Customer Sat
- Compliance risk
- High AHT
- Holds, Transfers
- Silence/Dead Air
- Repeat calls
- Anger



- High Customer Sat
- High quality
- High efficiency
- Sale achieved

How it Works



Omni-channel
interaction acquisition
(with metadata)

Transcription
& acoustic
measurements
(redacted)

Semi-supervised ML-driven
contact classification
(language patterning)

Weighted rules-based
automated scoring

Agent performance
& CX Insights



Coaching in the Call Center

Old Way *no Speech Analytics*



Manual review & surveys don't suffice
– labour intensive, doesn't scale

- <1% interactions monitored/surveyed
- 30-45 day event/issue reaction time
- Large human resource investment
- Agent & customer attrition
- Intelligence missed

New Way *with Speech Analytics*



Customer engagement analytics (speech analytics) overwhelmingly reduces the effort needed to automate the QA process and extract actionable business insights

- 100% interactions monitored/surveyed
- Real-time event/issue reaction time
- Automated through analytics
- Agent & customer retention
- Intelligence revealed



Automating QA Provides Immediate, Fair and Relevant Agent Coaching

- ❑ Quickly identify CSAT impacting behaviors at the agent, team and organisation level
- ❑ Deliver a fair, non-subjective and universally applied scoring system
- ❑ Provide near real time targeting coaching opportunities to quickly address issues causing customer dissatisfaction activity
- ❑ Self performance feedback (Agent and peers)
- ❑ Allows you gauge feedback success on next day's activity





Actionable Insight Delivered to the Agent Desktop

The screenshot displays the Coach agent desktop interface. At the top, there is a navigation bar with 'Coach' logo and tabs for 'DASHBOARD', 'FIND', 'INSIGHT', and 'COMMAND POST'. The user 'Hi, Frank' is logged in. Below the navigation bar are several filter sections: 'TIMEFRAME' (Month to date), 'BY HIERARCHY' (4 Items Selected), 'BY CONTACT DETAILS' (Select one or multiple items), 'BY MEASURE' (Select one or multiple items), 'BY SCORE' (3 Items Selected), and 'BY' (Customer ID). There is also a 'RESULT DISPLAY' dropdown set to 'Agent Quality' and checkboxes for 'SILENCE BLOCKS', 'CATEGORIES', and 'TAGS'. A search bar and 'Clear' button are on the right. Below the filters, it says 'Showing 1 - 25 of 31' and 'Agent' with a dropdown arrow and '25 per page'. The main area shows two call records. The first call is from 'Agent: AVIS DARLING' on '04/04/2019 04:36' with a call type of 'Invalid date', Eureka ID: 13864, ANI: (123) 000-2446, and Hold Time: N/A. The call duration is 04:47. The agent quality score is 80. A snippet of the call transcript is highlighted: 'Great work on this call, listen to the snippet highlighted keep up the good work'. The second call is from 'Agent: AVIS DARLING' on '05/04/2019 03:57' with a call type of 'Invalid date', Eureka ID: 14826, ANI: (123) 000-1813, and Hold Time: N/A. The call duration is 02:40. The agent quality score is 10. The transcript snippet is 'Start a discussion'. On the right side, there are two 'Actions' panels. The top panel shows 'Send insight to frank.sherlock@callminer.com' with a due date (optional) field, a checked 'Highlight a section' checkbox, and an 'Assign' button. The bottom panel shows 'Send insight to...' with a due date (optional) field, unchecked 'Highlight a section' and 'Send section only' checkboxes, and an 'Assign' button. Blue arrows point from the highlighted transcript snippet to the 'Assign' button in the top 'Actions' panel, and from the 'Assign' button in the bottom 'Actions' panel to the 'Assign' button in the top 'Actions' panel.

Initiate workflow conversation

Highlight appropriate part of the conversation

Assign the task to agent



Customer Case Study

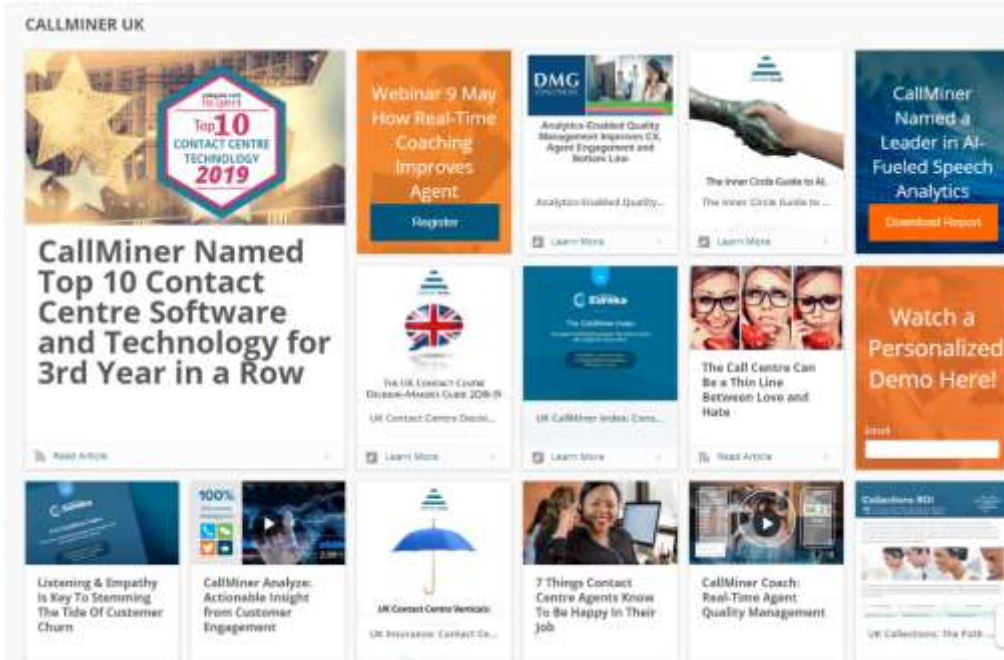
- Customer Profile:
 - Leading insurance and financial services provider
 - High volumes of quotes, claims and policy sales
 - Offers insurance via phone and internet
 - Millions of customers; 10,000+ employees
 - Committed to delivering customer excellence on every call or interaction



Customer Case Study

- Approach/Solution/Results
 - 12.5m calls, 13 billion words
 - 12 x Risk coverage
 - 76% efficiency saving on finding calls
 - Improved sales rate (10000 extra customer saves a year)
 - Significant new business sales

Visit Our Website and Learn More About Customer Engagement Analytics



Phone +44 7538085100
 email: mark.williams@callminer.com
callminer.com
learn.callminer.com/uk
listen2019.com
engagementoptimization.com

