

### Why New Thinking on Quality Assurance?



### What Has Changed

- Move to home with no plans to return to an office
- Different conversations can impact goals
- Less visibility into agent activity and CX
- Lack QA agility



### What Hasn't Changed

- Advisors are critical to ensuring customer satisfaction
- Engaged and satisfied employees are:
  - 8.5x more like to stay than leave within a year
  - 3.3x more likely to feel extremely empowered to resolve customer issues





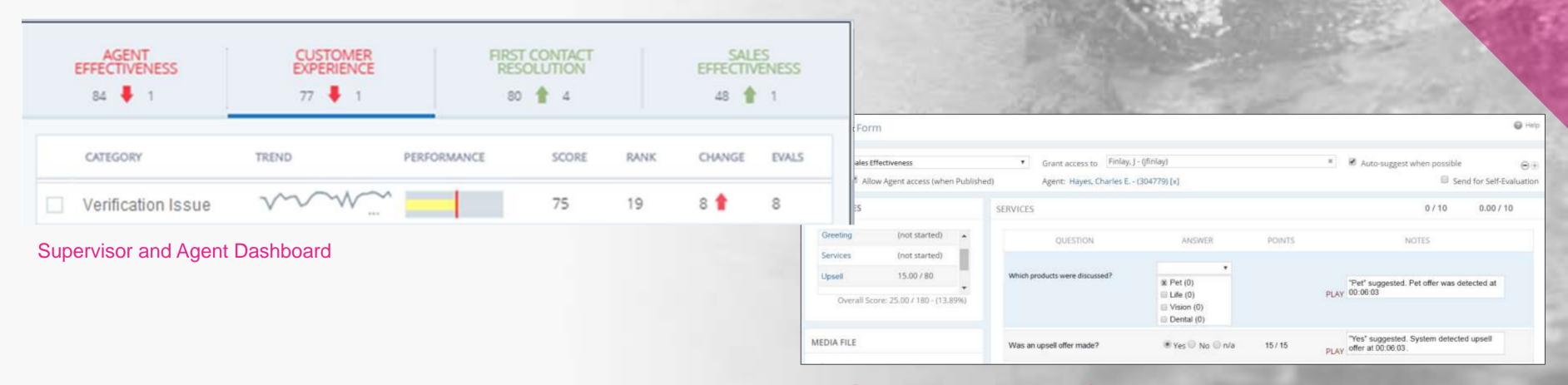
# Step 1 – Quality Targeted Monitoring

- Supplement random selection with targeted monitoring using analytics
- Correlate to advisor performance, quality & coaching to metrics
- Start with a pilot program and expand



# Step 2 – Metric Driven Quality

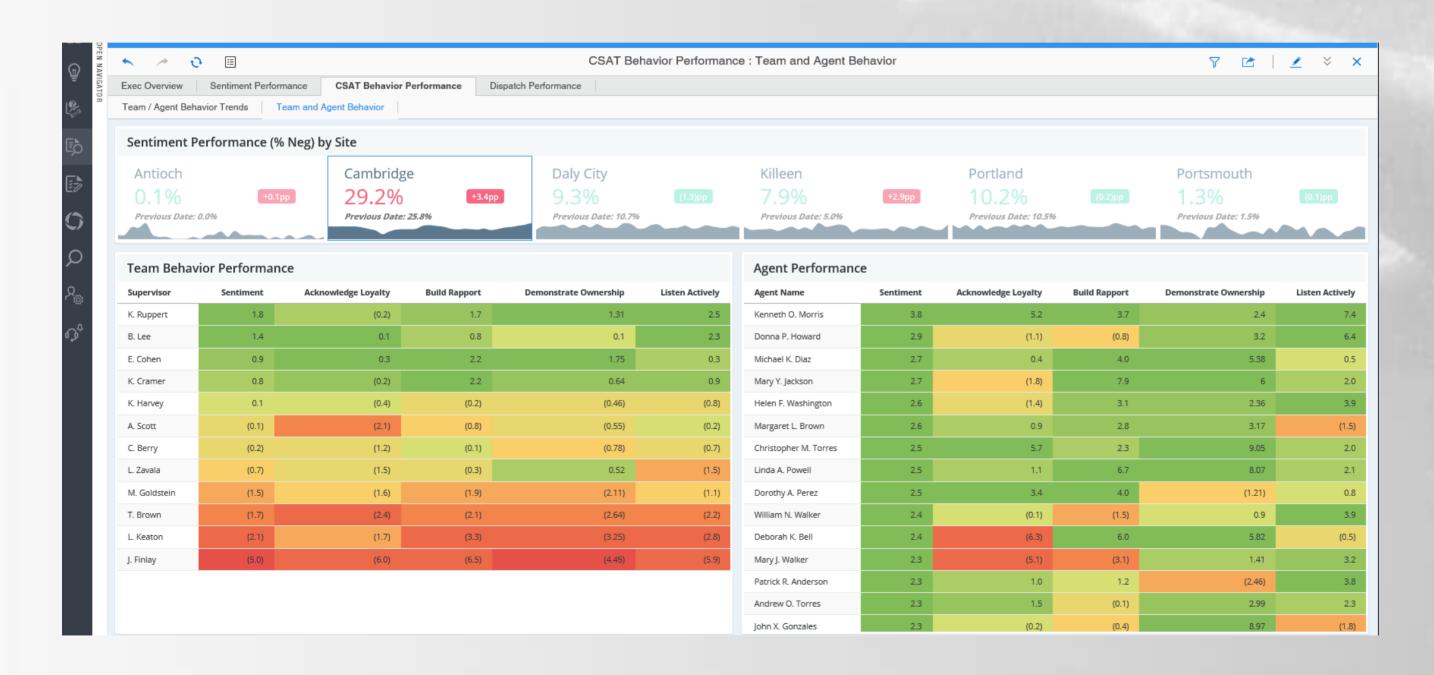
- Expand targeted analytics driven quality scope
- KPI scorecard with 100% scoring on targeted metric
- Supervisor, quality & agent automated processes & reporting
- Drive advisor empowerment



## Step 3 – Quality Transformation

- Behavioral analysis vs transactional
- Al models scored behaviors

- Personalized, focused behavior-based coaching
- All levels of organization engaged and driving quality



## Progression of Quality Management

## **Transactional Focus**

#### **TARGETED QUALITY MONITORING**

- Can you identify meaningful interactions in QM?
- Do you have a plan?
- Identify the stakeholders?

#### **Trend Focus**

#### **METRIC-DRIVEN QUALITY MONITORING**

- Have you created an unbiased quality process?
- Are you considering a more representative sample for key metrics?
- Can you assess the program's effectiveness?
- How would you adjust and expand the program?

### Organizational Focus

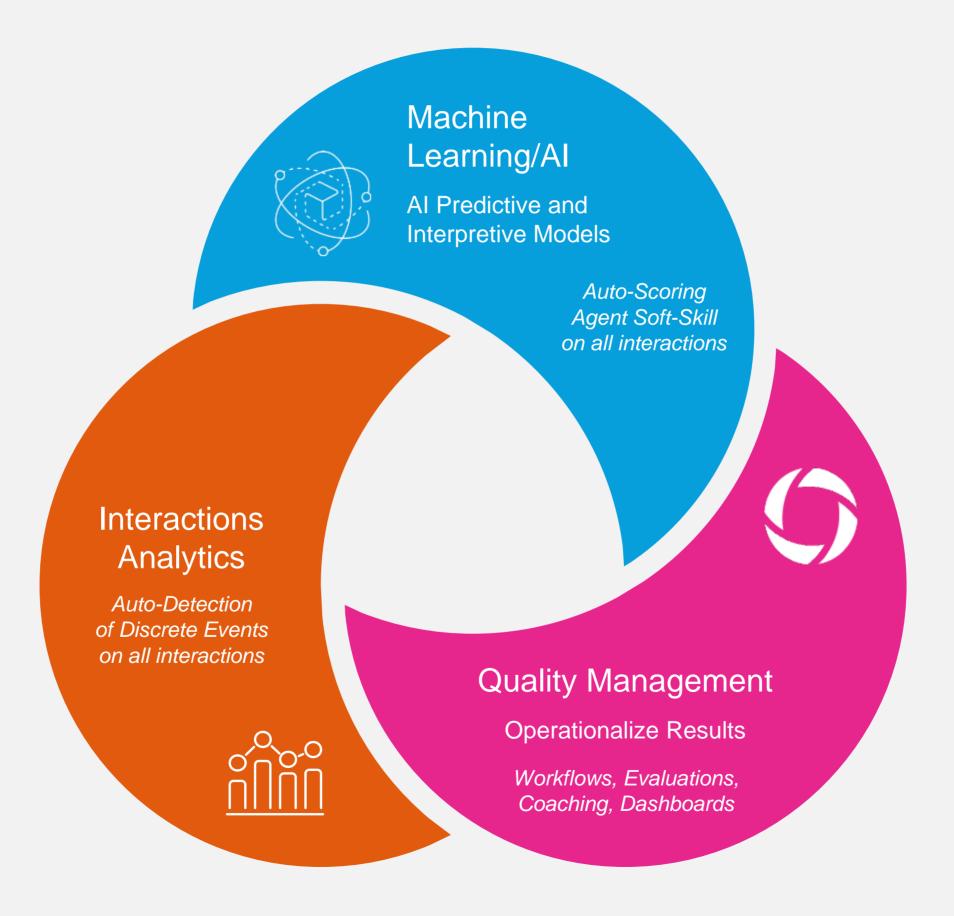
#### **TRANSFORMATIONAL QUALITY**

- Do you have organization buy in?
- Do people trust the process and direction?
- Can you assess and articulate an ROI to key stakeholders?
- Do you have the right infrastructure in place (steering committee) to support constant improvements?





## 3 Key Areas for Customer & Employee Experience Success







### Resources



Improving Home-based Agent Performance through Quality and Coaching Collaboration with a 5-Step Process.



The Future is Here Leveraging NICE ENLIGHTEN AI Behavioral Models to Improve Customer Satisfaction