# The Latest Developments in Contact Centres

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2020 – a year of change

2020 predictions did not include Covid-19!!!





#### Stages of development



March May October

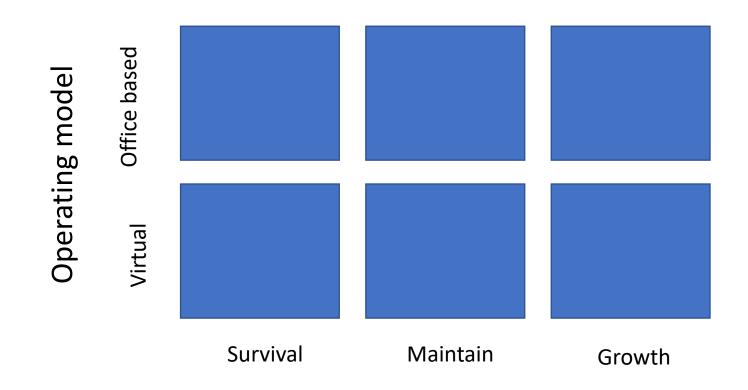


#### Is the current mode of working sustainable?

- Customers acceptance
  - Honeymoon is over frustration with excuses
- Homeworking is not for all
  - Not all homes are suitable
  - Not all environments are suitable
  - Socialisation
  - Teamworking
- Business environment changing
  - Products and service developments
  - Some products no longer appropriate



#### Interesting times



Strategy / Operational focus



#### Interesting times

#### **Other Layers**

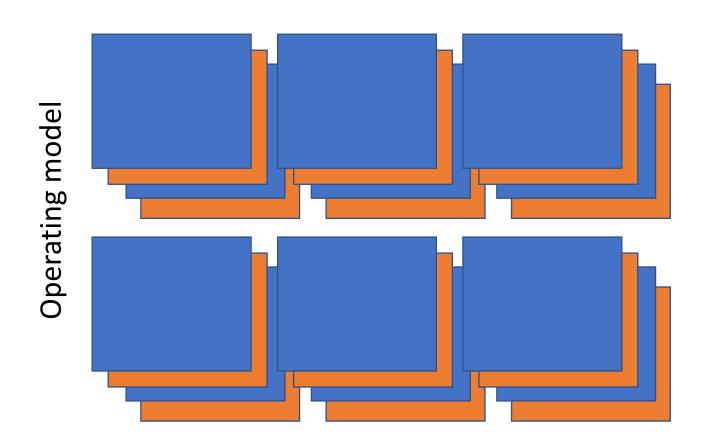
Products/services

Customer needs

**Financial** 

Process change

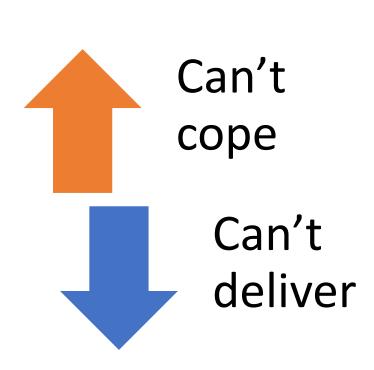
People



Strategy / Operational focus

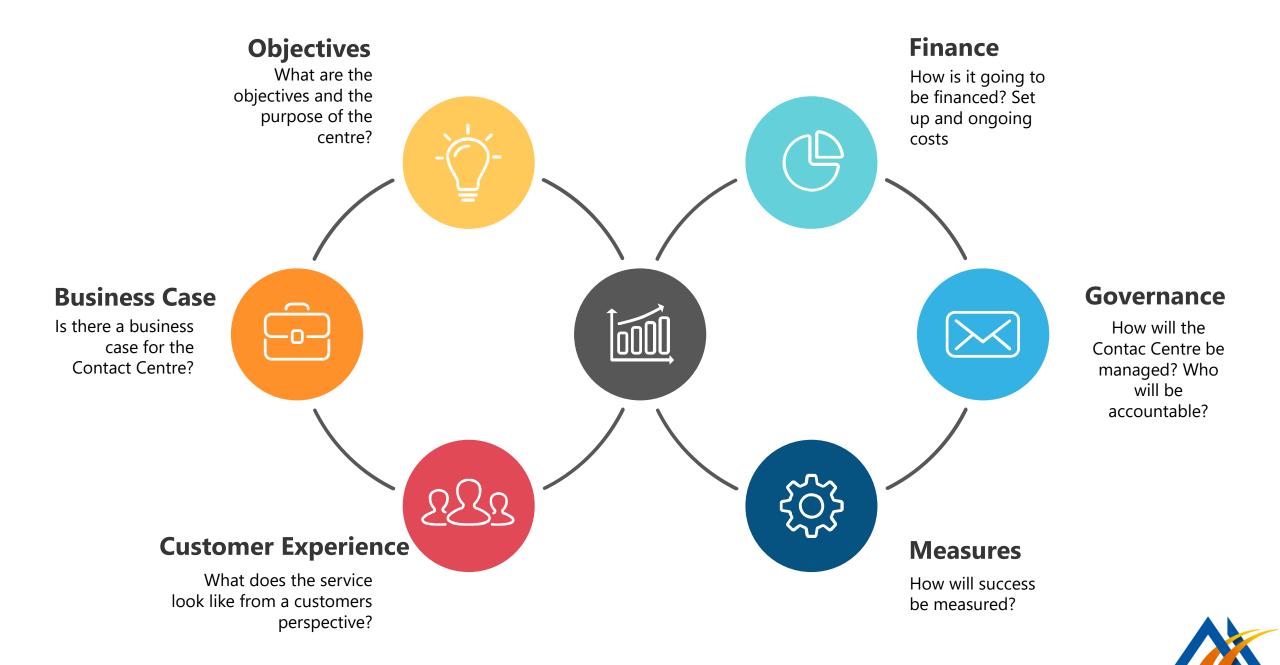


#### Where do we go from here?

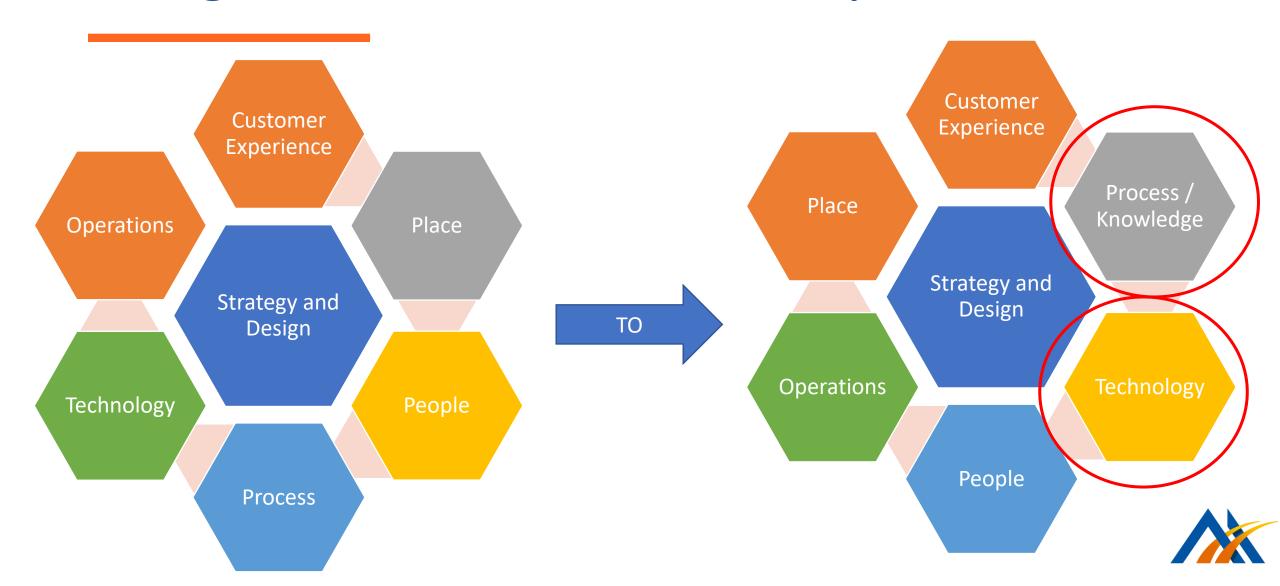








#### Design around the Customer Experience



#### Customer expectations have changed

## Customers have different wants and needs

- Online shopping
- Telephone consultations
- Individual preferences

## Increasing Adoption of Technology

- Choices removed
- Forced channel shift
- Self service
- Video

### Experience management

- Good for some but not all
- Vulnerability increasing
- Organisations responsibility to customers? Or is it?



#### Process / Knowledge

- Efficiency
- Effectiveness
- Adapt to changing environment
- Journey orchestration

Business processes changes

### Use technology to share knowledge

- Consistency across all touchpoints
- Improved customer and user experiences

- Performance management
- Quality management

Operational process change



#### **Technology**

Technology enabled and supported solutions

- AI
- Chatbots
- Virtual assistants
- Self service

Developments and projects – proceed or delay?



#### People

#### How do we look after them?

- Increased management/supervision overhead
- Customer behaviours not always positive
- Wellbeing mental and physical

#### What support and tools do they need?

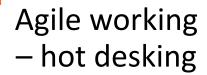
- Feedback
- Knowledge
- Communication/inclusion

#### What skills do they need

- Empathy
- Access to knowledge rather than all knowledge
- Solution driven



#### **Place**







WFH is not good and suitable for everyone



Financial decisions not always considering full picture



#### Summary

- Developments need to be appropriate
- Review strategy and ensure Contact Centre delivers
- Think about Short, Medium and Long timescales
- Find out what matters to customers
- Design around Customer Experience
- Continuous Review is more important than ever



#### Thanks for listening



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