





Miranda Cain
Managing Director
Miranda@elev-8.co.uk

Bridging the "you say, you do" gap in your metrics

# A bit more about Elev-8 Performance Improvement

#### Our business:

Our focus is on improving business results through the development of people.

We design, develop and deliver tailored learning programmes for a range of cross-sector organisations.

Contact centres are where we do the majority of our work and are where our expertise and operational experience lie.

## Our proposition:

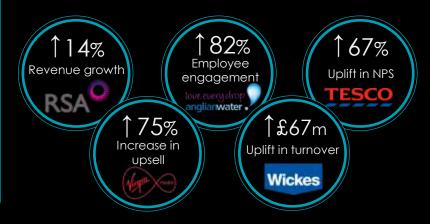
Our focus is on CX and Sales teams, where we develop ops leaders, team leaders and customer-facing people by:

- Cultivating a team climate where people can do their best work
- Shifting and reframing how people think, feel and behave
- Replicating high performer skills across wide populations

#### Our results:

Our focus is on driving outcomes for our clients:

- Average ROI of 200%
- 65 industry-based awards









**Engaging &** sticky content



Sustainable solutions



Proven methodologies



Award winning outcomes





















# Are you measuring the right things?

What's truly driving your quality metrics?



Is your quality lens aligned to your customers'?



What does quality mean in your organisation?



Are you getting the outcomes you want and expect?



Voice analytics Accessibility Advisor satisfaction Contact load Wrap time Goals Revenue per call Data accuracy Value Customer loyalty Level of complaints Regulatory advice Call waiting time Ease **Productivity** AHT CSAT Customer surveys Adherence Call quality score
Repeat calls Process outcomes Disconnect Commission schemes KPIs Cost per call Targets Occupancy Idle time Staff turnover Voice of customer Commercial efficiency **Effort** Analytics Time on hold Net promoter score Preview time Employee engagement Abandonment Sales volume Downtime In-call abandonment Inbound arrival rate rate Conversation funnel progression Emotion Team-based KPIs

# Should quality markers be measuring how you make customers feel?

"65% of a customer's perceived level of effort is driven by how the advisor made them FEEL during the service interaction."

Gartner

"78% of consumers shared that a single customer service interaction permanently changed how they felt about a brand."

**Qualtrics** 



Have a clear voice in the world and make sure your internal processes support the promises you're making (and there's no right answer here!)



When you've got that alignment, the job to be done is all about enabling your people from a skills and behaviours perspective.

# Three key coaching skills

## Shrink the change



One way to motivate action is to make people feel as though they're closer to the finish line than they think. If you want to get performance moving, you need to shrink the change. A small win reduces importance ('this is no big deal'), reduces demands ('that's all that needs to be done'), and raises perceived skill levels ('I can do at least that').

#### **ESP**



The best coaching sessions are usually the shortest as they have a much higher return on energy, and the best coaches work with their team member to ensure they know how to improve. They focus on 'Skills Coaching', which closes the performance gap and addresses the 'how'.

### Praise progress



If people's goals are observable and measurable, you don't have to wait until the goal is completed before you give any praise; you can praise progress. It's important to catch people doing things right (or almost right), as they're journeying towards completely right.

# In closing, our 5 top tips



Clarity, in terms of what 'Quality' means



Is there a 'you say, you do' gap? If so, close it



Shrink the change



Explain, Show, Practice



Praise progress



# Thank you for listening

Make your next conversation count



Visit our website:

www.elev-8.co.uk



Miranda Cain

Managing Director

Miranda@elev-8.co.uk