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# Quality Monitoring Special Assessments

Because "Normal" QA Doesn't Always Give You the Data You Need!

## The Principle of "Rules & Exceptions"

- Customer Service processes and procedures address the most typical customer interactions.
- QA is designed to assess and drive consistency and quality with how those "general rule" interactions are handled.
- Customers and agents can experience acute frustration with situations that are "exceptions" to the rule.
- Don't try to assess "exceptional" situations with QA that was designed to deal with the "general rule." Instead, do a special assessment to address the exceptional situations.



#### Sure-Fire QA Techniques

- 3. Special Assessments
- 4. Secret Shopper Initiative



### Special Assessments

Unresolved calls (requiring multiple contacts)

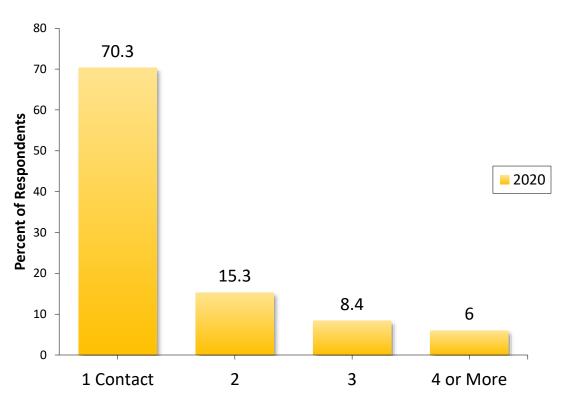




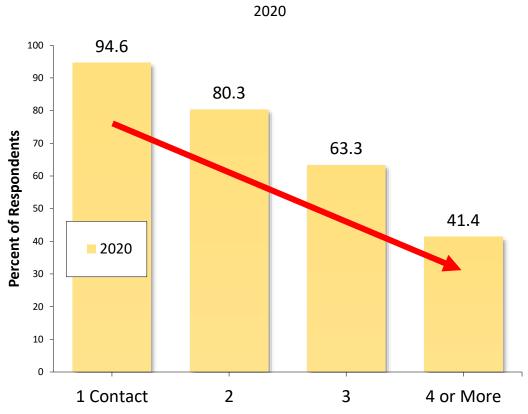
#### **Resolution and Satisfaction**

#### **Number of Contacts to Resolve**

**Customer Service Callers 2020** 



#### **Impact on Satisfaction**



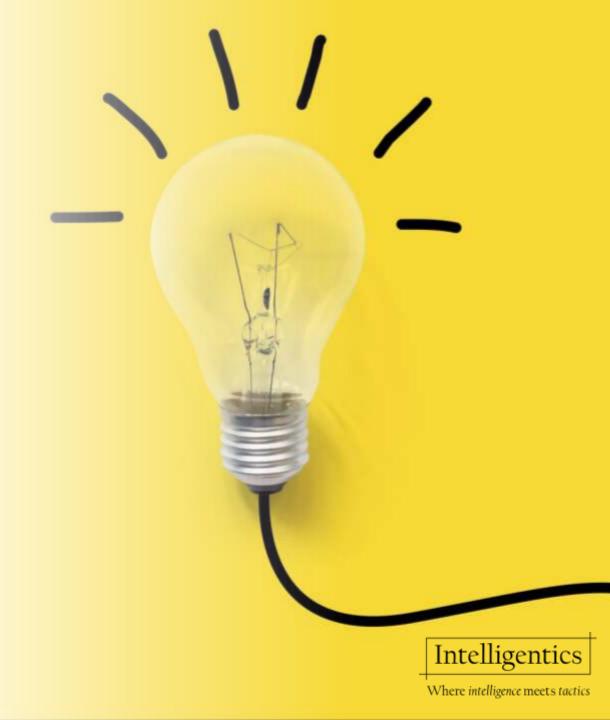
### Special Assessments

- Unresolved calls (requiring multiple contacts)
- QA the customer's call centre "journey"
  - Finding phone number
  - After-hours messages and options
  - Navigating the IVR (ease & experience)
  - Being on hold (experience & options)
  - Follow-up correspondence



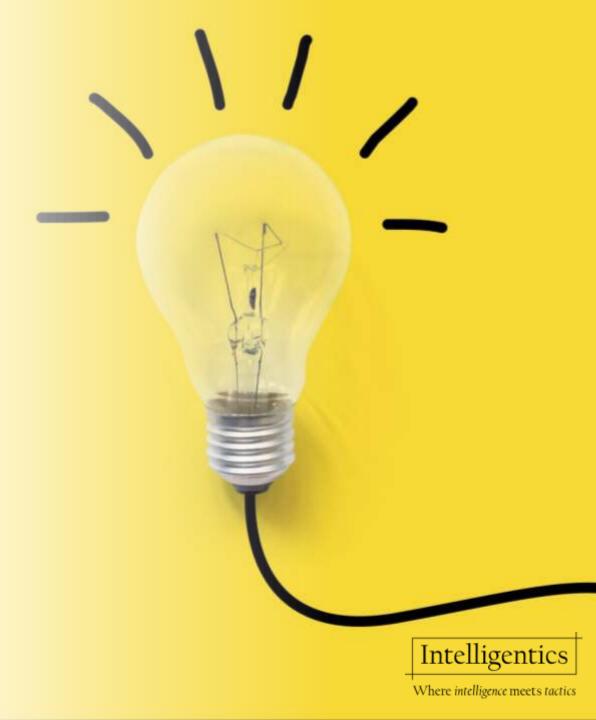
#### Special QA Projects

- Unresolved calls (requiring multiple contacts)
- QA the customer's call centre journey
- "Outlier" calls
  - Escalated customers
  - Exceptionally long/short
  - Long or multiple holds
  - Transfers in/out



#### Special QA Projects

- Unresolved calls (requiring multiple contacts)
- QA the customer's call centre journey
- "Outlier" calls
- Specific procedural scenarios
  - Compliance, regulatory, and security issues
  - Handling special or exceptional procedures
  - Transferring to correct person/department



#### Special QA Projects

- Unresolved calls (requiring multiple contacts)
- QA the customer's call centre journey
- "Outlier" calls
- Specific procedural scenarios
- Departments outside of Customer Support



#### Secret Shopper Model

- Create dummy customer accounts in your system
- Determine a scenario driving
  - customer dissatisfaction
  - Lack of resolution
  - Inconsistent handling
- Randomly "place" calls as the "customer"
- Assess the calls on equal criteria
- Utilize outcomes to address the underlying issues



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