



1 5 8

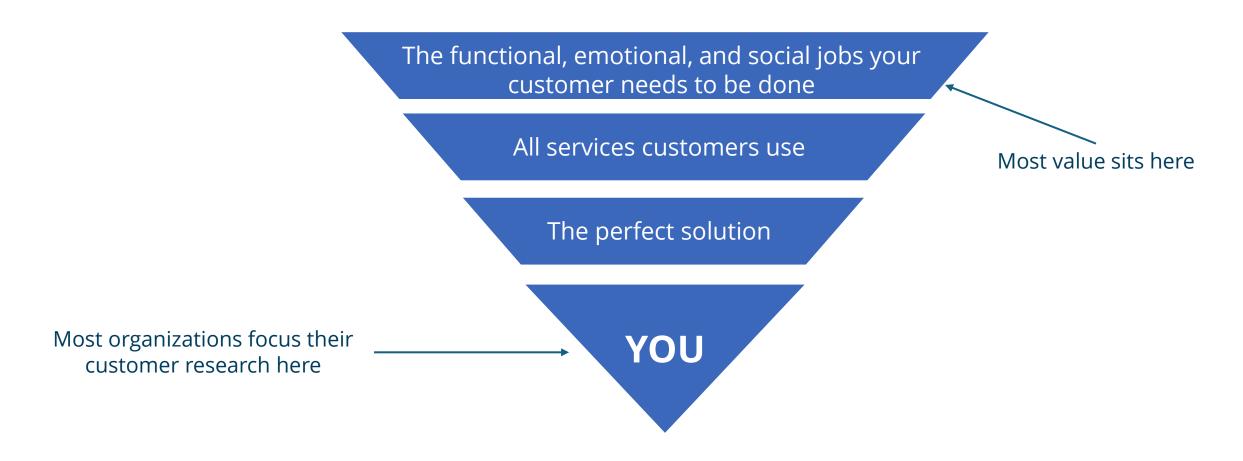






1	2	3
4	5	6
7	8	9













JOB TO BE DONE

Resolve this problem so I can get back to normal.

FUNCTIONAL JOB

Get a working, fully repaired device or a replacement shipped to me with minimal effort.

EMOTIONAL JOB

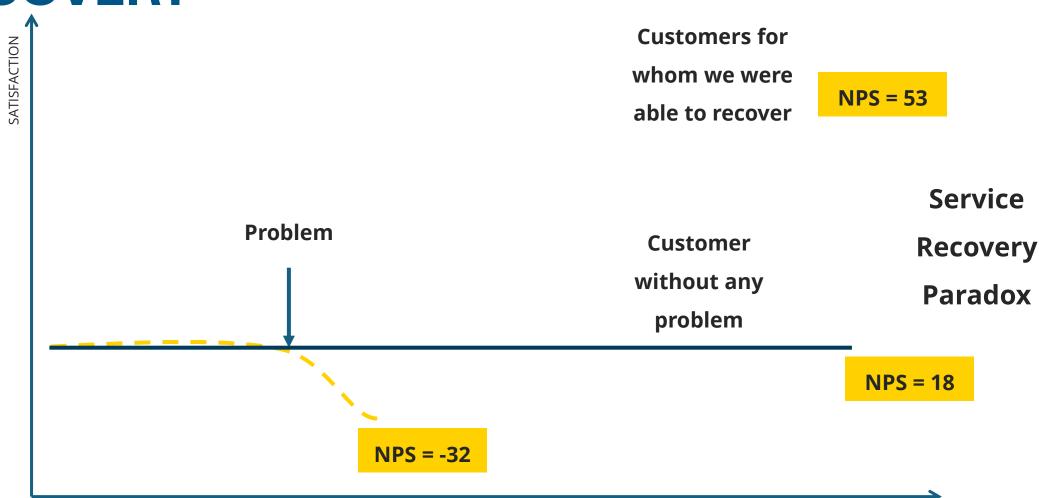
Feel reassured that I am in good hands.

SOCIAL JOB

Not to be treated as someone trying to scam the system.



SERVICE RECOVERY

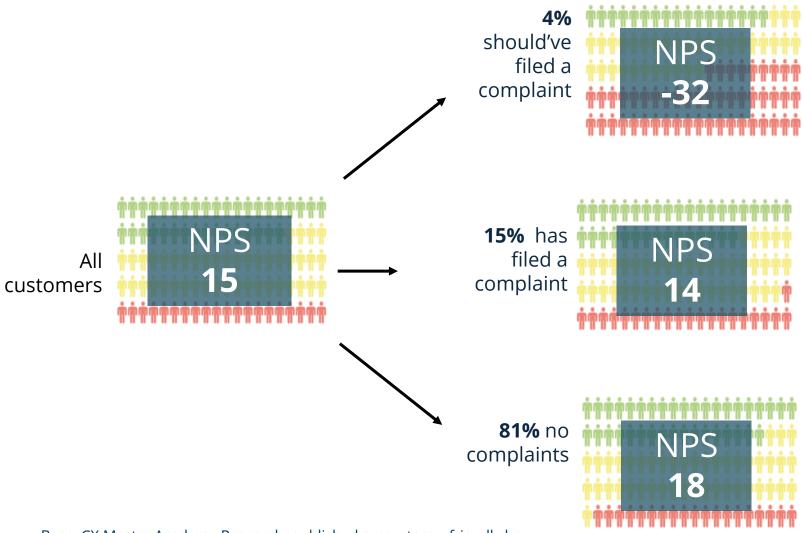


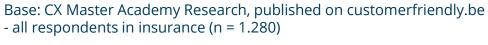




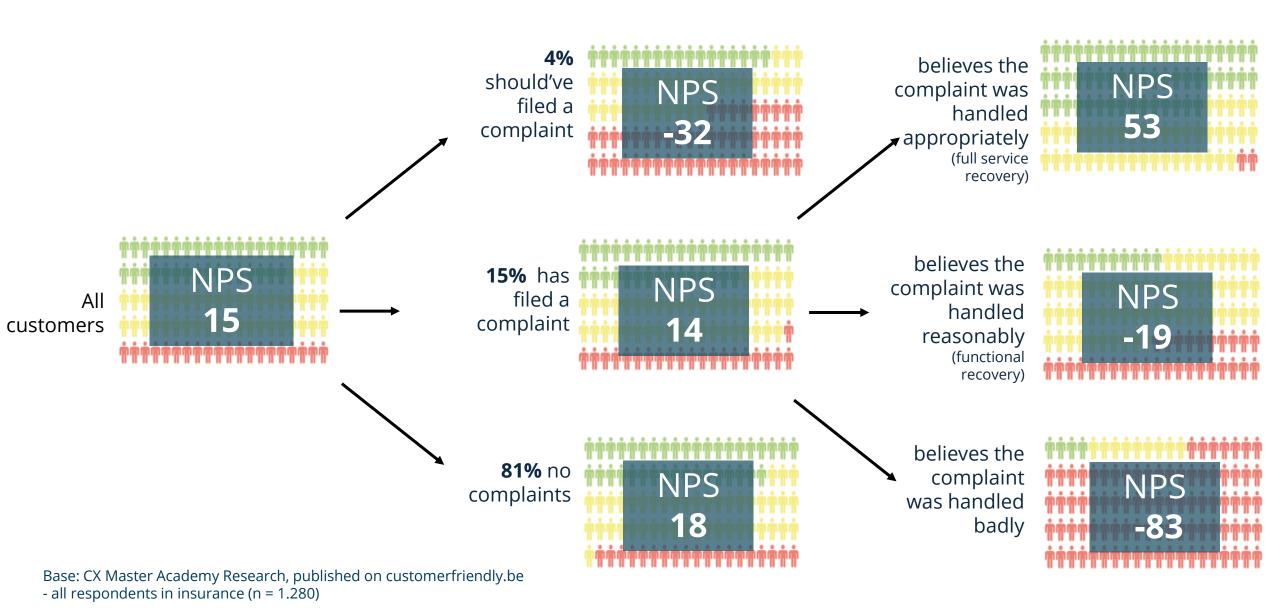
Base: CX Master Academy Research, published on customerfriendly.be - all respondents in insurance (n = 1.280)













THREE REQUIREMENTS TO BE FULFILLED

FUNCTIONAL

The customer wants to have the job done e.g.: The problem gets rectified

EMOTIONAL

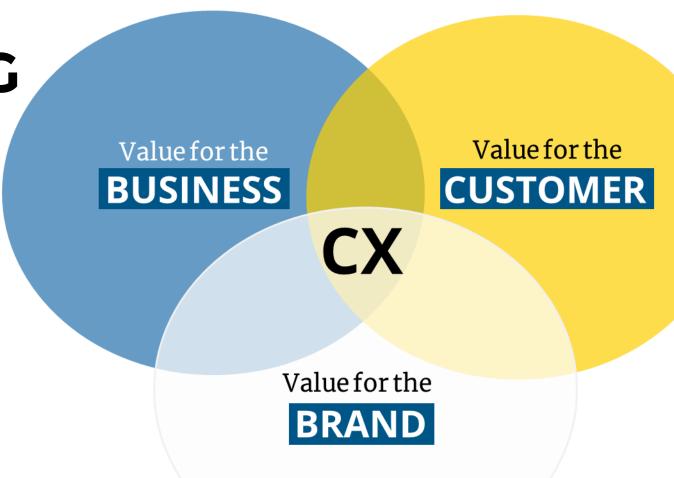
The customer wants to be treated fairly e.g.: The solution I get is fair

SOCIAL

The customer wants to get recognized e.g.: The customer's effort was not for nothing



FROM BELIEVING TO PROVING

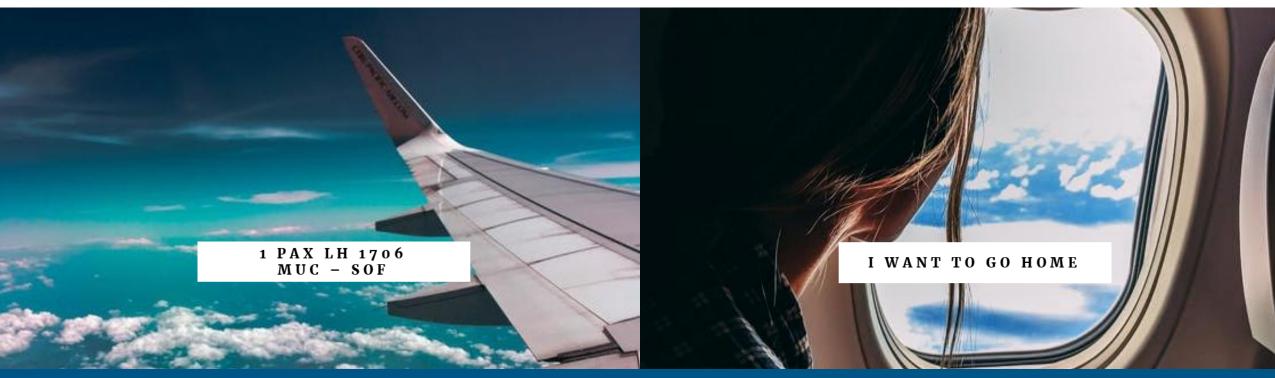


Source: CXM Academy Value Model





VALUE IS ASYMETRIC





HOW THIS LINKS WITH THAT

DESCRIPTIVE

WHAT HAPPENED?

REACTION TIME SOCIAL MEDIA
WAIT TIME CONTACT CENTER
CASE CYCLE TIME

PERCEPTION

WHAT DID THE CUSTOMER EXPERIENCE?

CUSTOMER SATISFACTION
NET PROMOTER

CUSTOMER EFFORT

OUTCOME

WHAT IS THE CUSTOMER'S BEHAVIOR

WORD OF MOUTH

CHURN RATE

CUSTOMER LIFETIME VALUE





FROM RESPONSE TO BUSINESS





PROMOTERS



Positive recommendations in the last 12 months

Recommendations made in the last 12 months

New customers per (positive) recommendation

New customers per Promoter

53%

3,08

14%

+0,229

DETRACTORS



Negative recommendations in the last 12 months

Recommendations made in the last 12 months

Lost customers per (negative) recommendation

Lost customers per Detractor

17%

4,66

56%

-0,444



PROMOTERS



New customers per Promoter

Average revenue per customer

Recommendation value per Promoter

 $+0,229 \times £13738 = +£3145$

DETRACTORS



Lost customers per Detractor

Average revenue per customer

Recommendation value per Detractor

 $0,444 \times £13738 = -£6.099$

QUESTIONS?



